Disclaimer: This document is an English translation of the original document in Japanese and has been prepared solely for reference purposes. In the event of any discrepancy between this English translation and the original in Japanese, the original shall prevail in all respects.

Non-consolidated Financial Results for the Fiscal Year Ended June 30, 2025 [Japanese GAAP]



August 14, 2025

Company name: Yamami Company

Stock exchange listing: Tokyo Stock Exchange

Code number: 2820

URL: https://www.yamami.co.jp

Representative: YAMANA Toru, Representative Director and President Contact: MUGURUMA Yusuke, General Manager, Administration Division

Phone: +81-848-86-3788

Scheduled date of general shareholders' meeting: September 26, 2025 Scheduled date of commencing dividend payments: September 29, 2025 Scheduled date of filing annual securities report: September 25, 2025 Preparation of supplementary materials on financial results: Yes

Holding of financial results briefing: Yes (for analysts)

(Amounts of less than one million yen are rounded down.)

1. Non-consolidated Financial Results for the Fiscal Year Ended June 30, 2025 (July 1, 2024 - June 30, 2025)

(1) Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
June 30, 2025	21,064	10.9	1,727	(16.9)	1,727	(16.8)	1,502	1.8
June 30, 2024	19,001	17.4	2,079	100.0	2,076	95.7	1,476	84.0

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
June 30, 2025	215.67	_	15.1	11.0	8.2
June 30, 2024	211.88	_	16.6	14.2	10.9

(Reference) Share of profit (loss) of entities accounted for using equity method:

Fiscal year ended June 30, 2025: ¥- million Fiscal year ended June 30, 2024: ¥- million

(2) Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Million yen	Million yen	%	Yen	
As of June 30, 2025	15,980	10,432	65.3	1,497.37	
As of June 30, 2024	15,517	9,508	61.3	1,364.78	

(Reference) Equity: As of June 30, 2025: ¥10,432 million As of June 30, 2024: ¥9,508 million (3) Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at year-end	
Fiscal year ended	Million yen	Million yen	Million yen	Million yen	
June 30, 2025	2,787	(2,223)	(548)	856	
June 30, 2024	2,851	(1,627)	(786)	840	

2. Dividends

		Anı	nual divide	nds	Total		Ratio of		
	1st quarter- end	2nd quarter- end	3rd quarter- end	Year- end	Total	dividends (annual)	Payout ratio	dividends to net assets	
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%	
Fiscal year ended June 30, 2024	-	19.00	-	47.00	66.00	460	31.2	5.2	
Fiscal year ended June 30, 2025	-	36.00	-	36.00	72.00	501	33.4	5.0	
Fiscal year ending June 30, 2026 (Forecast)	_	36.00	_	36.00	72.00		36.5		

3. Non-consolidated Financial Results Forecast for the Fiscal Year Ending June 30, 2026 (July 1, 2025- June 30, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half	11,500	10.6	1,000	23.9	997	23.3	688	22.9	98.75
Full year	23,000	9.2	2,000	15.8	1,995	15.5	1,376	(8.4)	197.50

* Notes:

- (1) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: None
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None
- (2) Total number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the year (including treasury shares):

June 30, 2025: 6,967,500 shares
June 30, 2024: 6,967,500 shares

2) Total number of treasury shares at the end of the year:

 June 30, 2025:
 374 shares

 June 30, 2024:
 320 shares

3) Average number of shares during the year:

Fiscal year ended June 30, 2025: 6,967,170 shares Fiscal year ended June 30, 2024: 6,967,214 shares

* Explanation of the proper use of financial results forecast and other notes

The earnings forecasts and other forward-looking statements contained herein are based on information available to
the Company as of the date of publication of this document and certain assumptions deemed reasonable, and the
Company does not in any way guarantee their achievement. Actual results, etc. may differ significantly due to a wide
range of factors.

^{*} These financial results are outside the scope of audit by certified public accountants or an audit firm.